Berkshire Asset Management 46 Public Square, Suite 700 Wilkes-Barre, PA 18701 570.825.2600

Why You Can't Invest Like Buffett + "One Big Thing"

May 9, 2025

We're sick of talking tariffs! In other news, last weekend, Buffett stepped down as CEO of Berkshire Hathaway. We thought we'd share some of our team's thoughts on how Buffett Has Influenced the Berkshire Dividend Strategy. SPEAKING OF VOLATILITY...

(Which has no relationship to Berkshire Hathaway whatsoever.)

Where to begin?

Warren Buffett is an American success story like no other -- an investor, teacher, philosopher, and philanthropist. I've always marveled at his ability to explain complex ideas in simple, relatable terms. His use of analogies is legendary. That clarity has shaped generations of investors, our team included. His foundational principles surrounding cash flow, diversification, and intrinsic value align with ours and, in many ways... shaped how we invest.

Capitalism sometimes gets a bad wrap -- painted as cold or only benefiting a few. But look at not only Buffett's wealth, but the gains for shareholders, and the opportunities created for employees and vendors across all of Berkshire Hathaway's companies... these are real, enduring contributions. And most of his fortune will be donated. That's the kind of capitalism that lifts the tide for the many, not just the few.

But what Buffett gave us, beyond compounding dollars, was something far more valuable: he openly shared the principles of his success. And the beauty of those principles? You don't need a PhD in finance or a genius-level IQ to apply them. What you need is temperament. Patience. Judgment. And discipline.

Buffett's core messages are timeless:

- Buy quality American businesses.
- Give them time—lots of time.
- Be willing to go against the crowd.
- Let the magic of compounding do its work.

Simple, right? So why do so few match his track record?

We in the investment industry don't fail because of a lack of IQ -- we fail because of a lack of EQ.

Buffett has an extraordinary ability the industry seems to lack: **to do nothing.** To sit, to wait, and to be okay with that. In contrast, most of our industry hates doing nothing. It's boring. It looks lazy. It doesn't feel like we're earning our fee. When client accounts lag, clients get antsy. And so, we make changes -- not necessarily because they're needed, but because we're afraid.

Afraid of getting fired.

If I could change just one thing to improve advisor outcomes, it would be this: eliminate the pressure to constantly react. How many times have you adjusted a portfolio, not because it was the right investment move, but because the client was questioning performance and you felt the heat?

Admit it. We've all felt this pressure and had it affect decisions.

I often imagine a different kind of industry -- where advisors had full discretion and clients couldn't check performance or fire their advisor for five full years. How would your advice change? What might you do differently? Or NOT do differently. So why not just act as if it's the case? Some clients may leave you, but the remaining will be fiercely loyal, true disciples, and maybe have better results because they are not pressuring you to buy/sell at the wrong time, which ironically probably means more AUM for you anyway.

^{* &}quot;Peer group" - Morningstar groups managers reasonably considered to be close investment alternatives, and for which performance and other statistical measures, such as fees, are comparable.

The lessons of Warren Buffett run deep. For our team, they're foundational to how we think, invest, and to a large degree, how we live our lives. We note our team's favorite quotes.

10 of Warren Buffett's Most Powerful Quotes

- 1. "Be fearful when others are greedy, and greedy when others are fearful." (Rachel Ames, CFA's favorite)
- 2. "The stock market is a device for transferring money from the impatient to the patient."
- 3. "It's far better to buy a wonderful company at a fair price than a fair company at a wonderful price."
- 4. "Our favorite holding period is forever." (Ken Krogulski, CFA's favorite)
- 5. "Risk comes from not knowing what you're doing."
- 6. "Only when the tide goes out do you discover who's been swimming naked." (Mike Weaver, CFA's favorite)
- 7. "Price is what you pay. Value is what you get."
- 8. "The most important quality for an investor is temperament, not intellect." (Jason Reilly's, CFP's favorite)
- 9. "Someone's sitting in the shade today because someone planted a tree a long time ago."
- 10. My favorite: "The difference between successful people and really successful people is that really successful people say no to almost everything." We have just the article for that -- https://www.berkshireasset.com/wp-content/uploads/2024/05/Advisor-Growth-Engine-NO.pdf

Bonus:

The Key to Living an Exceptional Life?
The Misogi or "One Big Thing" – a great 2-minute watch: https://www.youtube.com/watch?v=upVzz57_4WA

Double Bonus: A Pennsylvania Pope!

A Villanova Grad https://www.newsweek.com/villanova-new-pope-leo-xiv-robert-prevost-2069886

Have a great spring weekend, Gerry

Berkshire Asset Management, LLC 46 Public Square, Suite 700, Wilkes-Barre, PA 18701 570.825.2600 | www.berkshireasset.com

DISCLAIMER

Berkshire Asset Management, LLC ("Berkshire") is a registered investment adviser under the Investment Advisors Act of 1940 with the Securities and Exchange Commission ("SEC"). Registration with the SEC or any state securities authority does not imply a certain level of skill or training. Berkshire Asset Management, Inc. was formed in 1986 as a SEC registered investment adviser. In 1999 the company was sold to Legg Mason. In 2007, senior management repurchased the firm forming Berkshire. The views expressed reflect those of Berkshire as of the date of this document. Any views are subject to change at any time based on market or other conditions, and Berkshire disclaims any responsibility to update such views. This information is not intended to be a forecast of future events, a guarantee of future results or investment advice. Because investment decisions are based on numerous factors, these views may not be relied upon as an indication of trading intent on behalf of any portfolio. The information contained herein has been prepared from sources believed to be reliable but is not guaranteed by Berkshire as to its accuracy or completeness. Index performance discussed is for illustrative purposes only and does not predict or depict performance of any Berkshire investment strategy. While index comparisons may be useful to provide a benchmark for a strategy's performance, it must be noted that Berkshire's investments are not limited to the investments comprising the indices. Each of the strategy benchmark indices are unmanaged and cannot be purchased directly by investors. Risks: Past performance does not guarantee future results. All investing carries risk including risk of principal or income loss. Dividends are subject to change, are not guaranteed, and may be cut. Investing based on dividends alone may not be favorable as it does not include all material risks. There is no guarantee any stated (or implied) portfolio or performance objective mentioned by Berkshire can be met. Berkshire's equity style may focus its